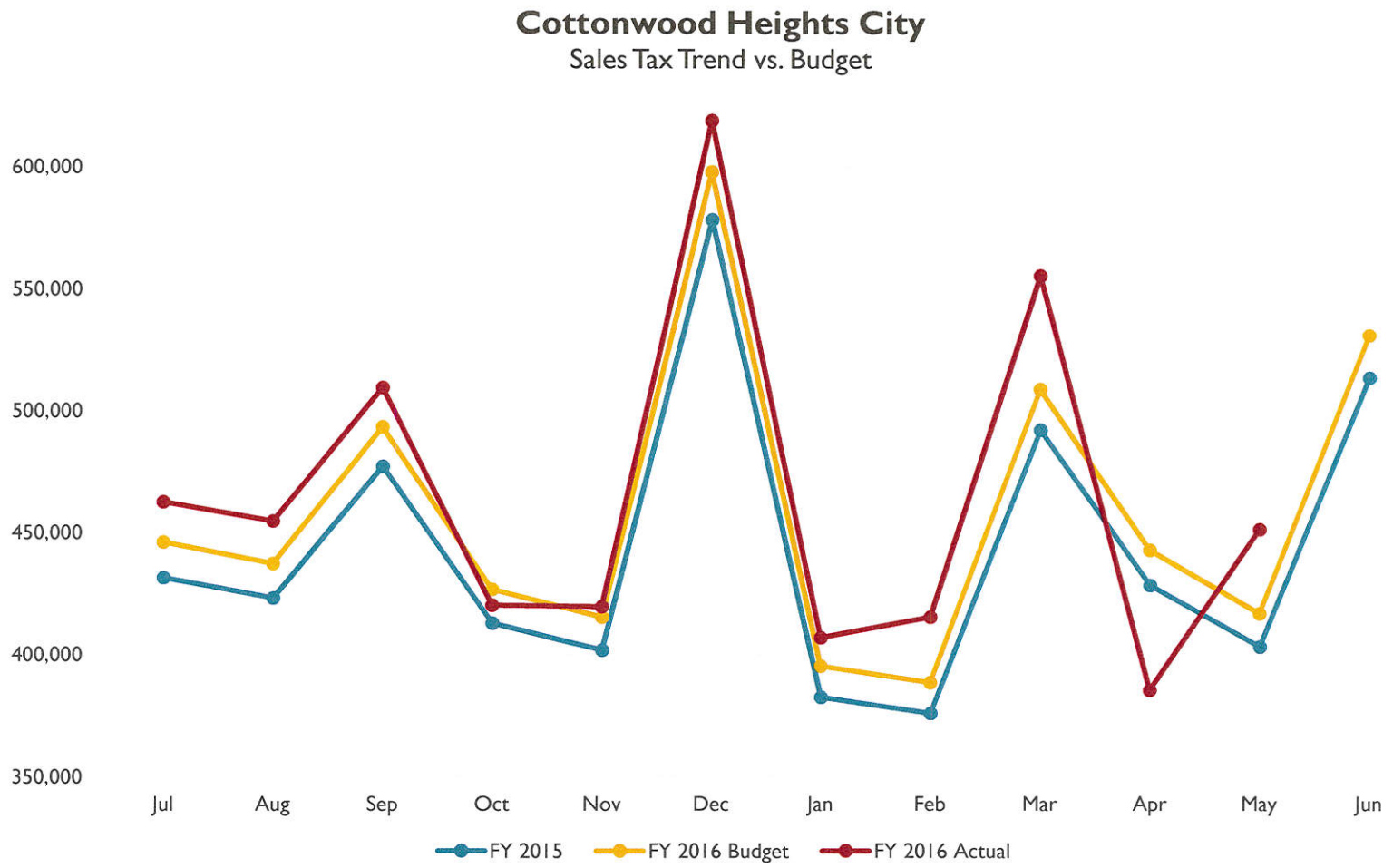
Cottonwood Heights City

June 2016

Monthly Report

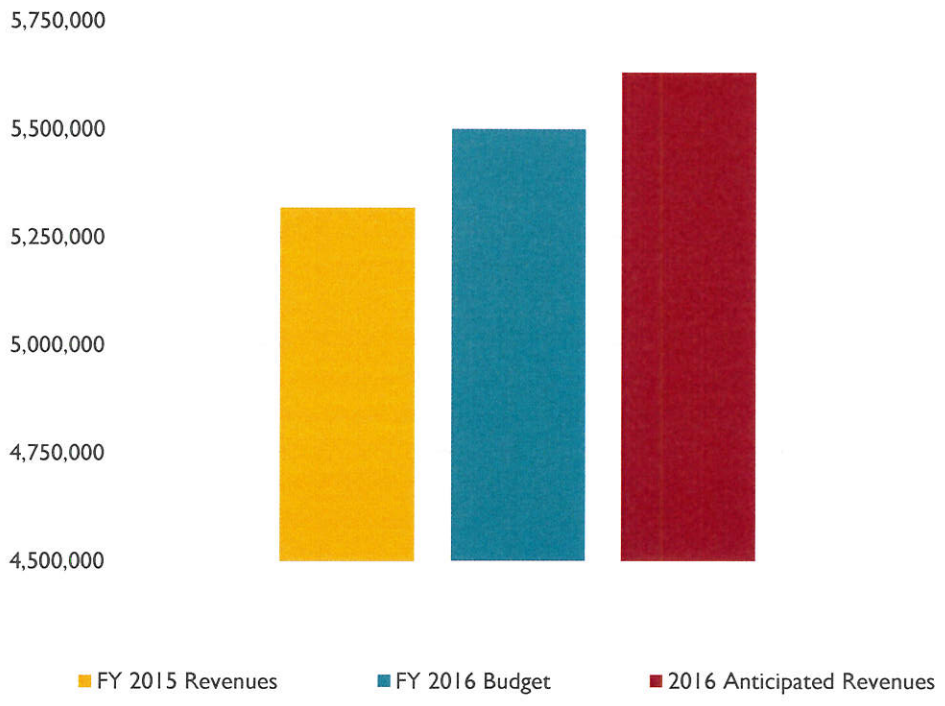
Cottonwood Heights
City between the canyons



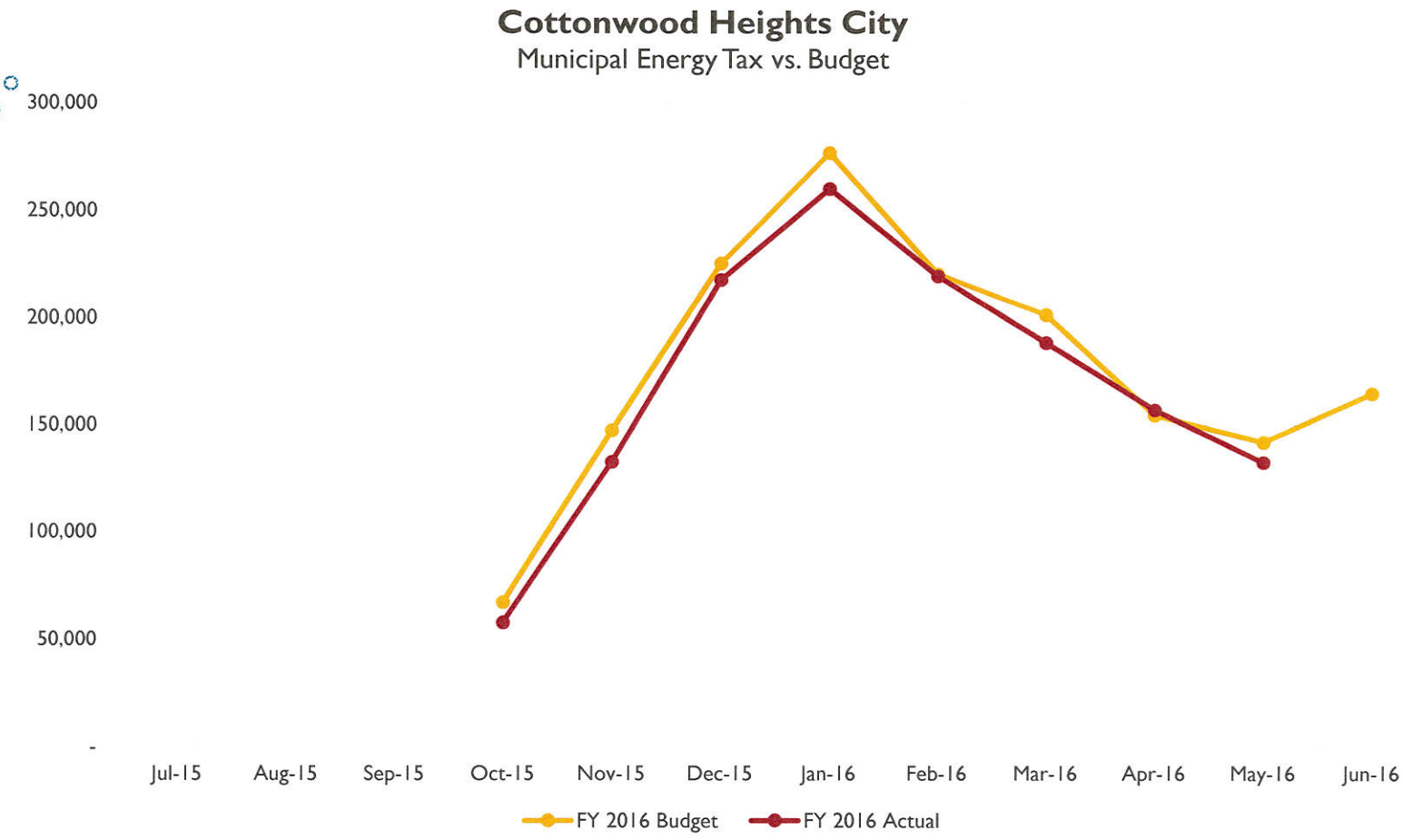
Cottonwood Heights
City between the canyons

Cottonwood Heights City

Anticipated Sales Tax Revenues



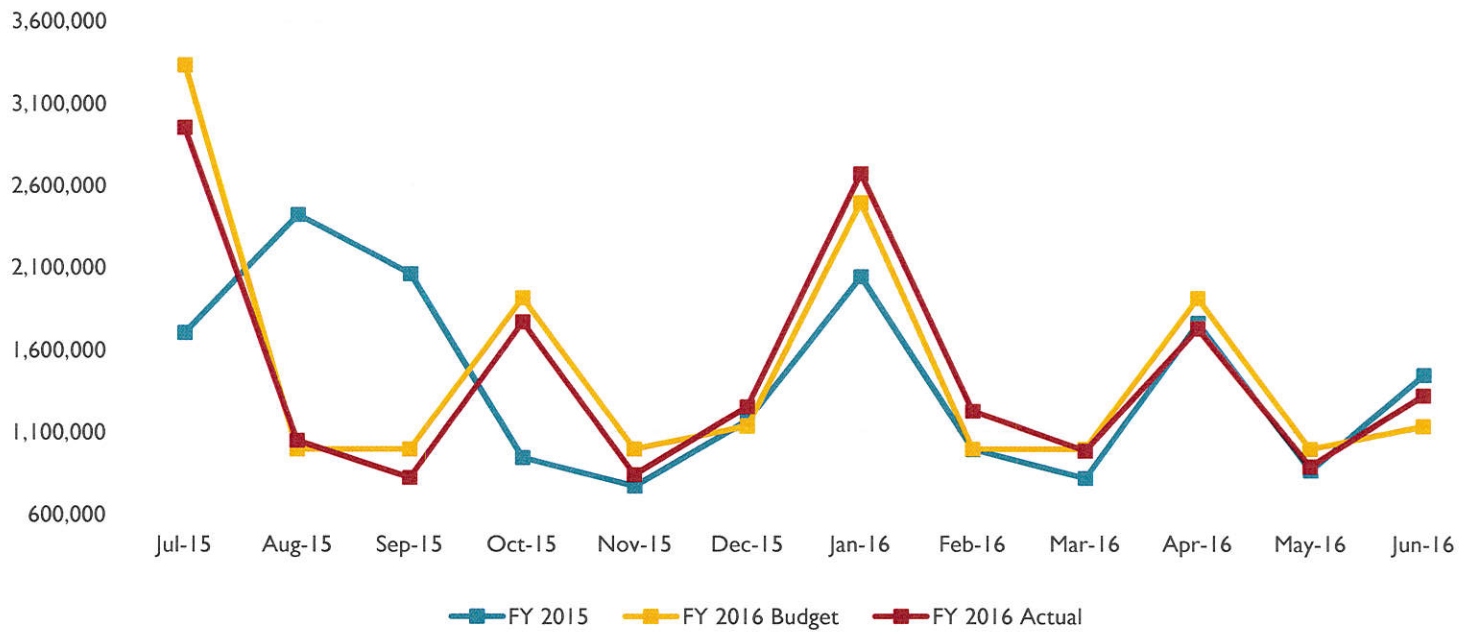
Cottonwood Heights
City between the canyons



Cottonwood Heights
City between the canyons

Cottonwood Heights City

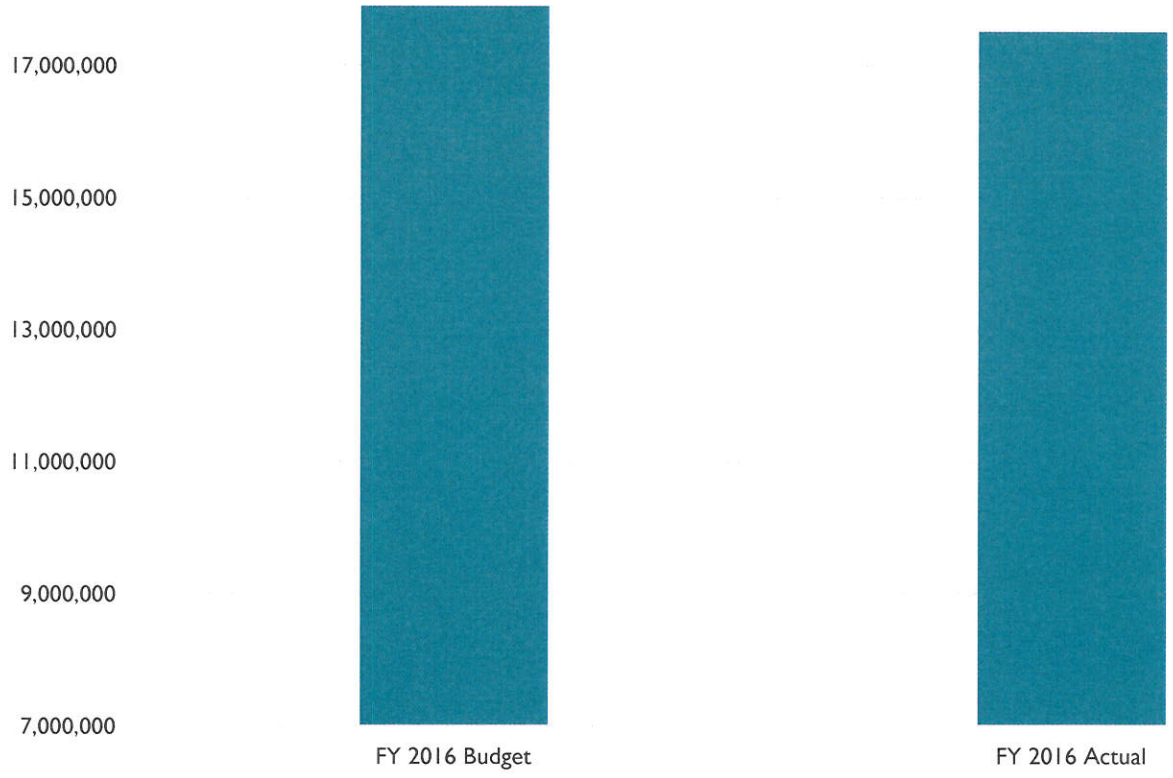
General Fund Expenditure Trend vs Budget



Cottonwood Heights
City between the canyons

Cottonwood Heights City

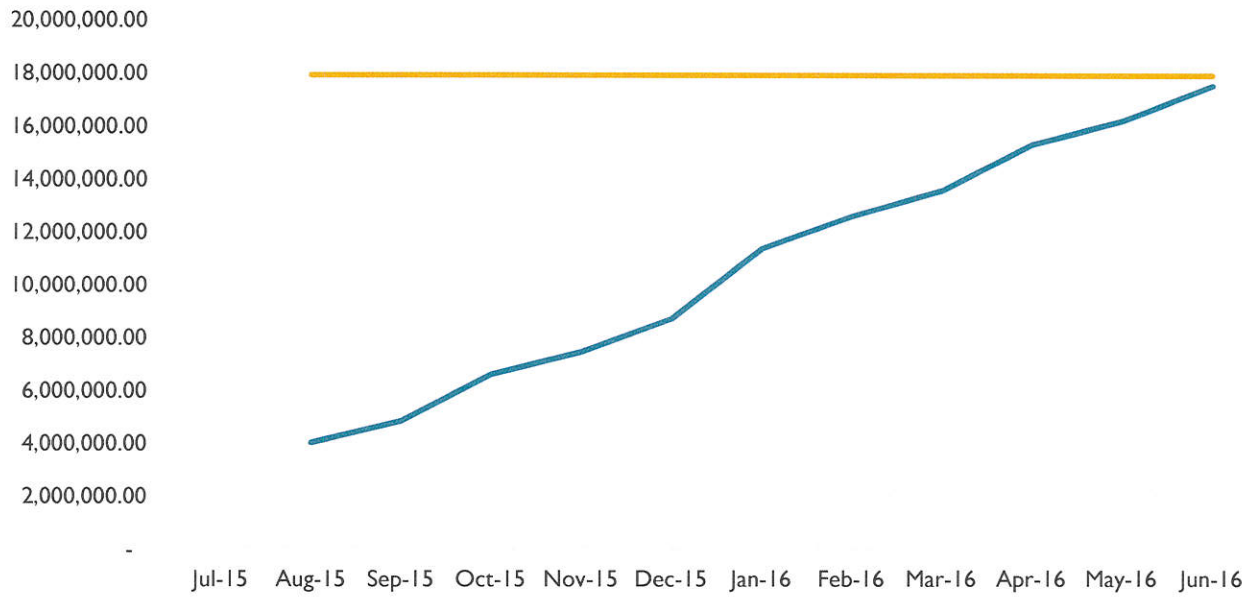
YTD Budget vs Actual Expenditures



Cottonwood Heights
City between the canyons

Cottonwood Heights City

Cumulative Expenditures Compared to Budget



Cottonwood Heights
City between the canyons

Cottonwood Heights
City between the canyons

2015-16
MONTHLY
FINANCIAL REPORT

AS OF
June 30, 2016

Prepared by: Finance

Intergovernmental Revenues – Class C road funds are paid bi-monthly and have finished the year $91,486 short of budget and only 0.94% more than the prior year. Due to state legislation and newly levied taxes, we expected to receive slightly more revenues in May than we have averaged in past years, but we were informed that due to additional legislation and the Hold Harmless provision, there was no increase this fiscal year. Liquor Funds are distributed once a year in December. Other Federal Grants (CDBG) are reimbursed to the City as expenses are submitted for funding.

Charges for Service – Zoning revenues exceeded the original budget, due in part from billings for annual inspections of short term rentals as part of the annual business licensing billed in July.

Fines and Forfeitures – Primary revenues from tickets processed through Holladay Justice court are reconciled and collected quarterly. We have included an estimate of the 4th quarter billing.

Miscellaneous/Interest – The interest earnings on our PTIF account with the State Treasurer is split among General Fund and Capital Projects Fund and other designated fund balances. Total earnings in all funds in the PTIF for the fiscal year are $45,068 and is mostly credited to Capital Projects Fund balance and the Community Development and Renewal Agency Fund. (The interest for the Sales Tax Revenue Bond – Construction Fund are also posted to Construction Fund and has totaled $55,080 this year, and was moved to net against outstanding balance of available Construction funds.)

General Fund – Expenditures

General Government – The total of General Government department expenditures are within budgeted amounts.

Public Safety - The Public Safety department includes police, fire and ordinance enforcement. The police department is within budget year to date. The fire department is billed quarterly and reflects payments for services through June 30th. Ordinance Enforcement is within budget.

Highways & Public Improvements – Total Highway and Public Improvements activity is within budget. The Class C Road program budget is primarily for street sweeping and the Terracare public works roads contract.

Community and Economic Development – The Community and Economic Development department expenditures are within budget.

Debt Service - The City has made the first Municipal Center Sales Tax Bond payment and the additional mid-year payment of $285,000. The City also has a capital lease for leased public safety vehicles. The next Municipal Center bond payment is due July 1, 2017 in the next fiscal

Unrestricted Assigned Capital Improvement Projects Appropriated – The current appropriated amount of $3,701,008 represents the prior year's ending fund balance. All prior budgeted capital projects funding that is unspent in fiscal year 2015 were reviewed and re-appropriated though budget amendments in 2016. The Construction Fund from Sales Tax Revenue Bonds is available for reimbursement as expenditures on City Municipal Center occur during the year.

Employee Benefits Fund – an Internal Service Fund

The purpose of this fund is to pay as you go with regards to employee's accrued benefits. This report shows the total balance in the PTO/Leave liability accounts. The year-end calculated amount of the potential future liability for lump sum payouts has been funded. By doing so the City should never find itself with an unexpected or unfunded employee benefit liability. The required funding for Fiscal Year End 2016 is less than the prior balance. Therefore there was an overall credit for the City departments of $13,976 based on actual accrued employee PTO (Personal Time Off) and Vacation. Current funded liability balance is $369,464.

Community Development and Renewal Agency

The purpose of this fund is to account for activity of Interlocal Agreements between the City and approved project areas. There is currently $50,000 budget. Interest revenues are earned on the existing funds. Current property tax increment revenues have been received from the County.

Community Events & Activity Summary

This report is a compilation of various activities that are tracked to collect data by project or activity. The amounts shown are as of the date of the report.

Sincerely,

Dean Lundell
Finance Director
Cottonwood Heights
"City between the Canyons"

COTTONWOOD HEIGHTS
11 - GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL PERIOD ENDING June 30, 2016

DESCRIPTION	ADOPTED BUDGET	As of 6/21/16 AMENDED BUDGET	CURRENT MONTH ACTUAL	YTD ACTUAL	OUTSTANDING CURRENT YTD ENCUMBRANCE	BUDGET VARIANCE POS (NEG)	YTD ACTUAL % OF AMENDED BUDGET
EXPEDITURES							
GENERAL GOVERNMENT							
LEGISLATIVE							
MAYOR & CITY COUNCIL	$ 561,064	$ 561,064	$ 36,857	$ 528,449	$ -	$ 32,615	94%
PLANNING COMMISSION	6,000	6,000	4,050	5,184	-	816	86%
LEGISLATIVE COMMITTEES & SPECIAL BODIES	129,000	194,237	6,992	129,765	-	64,472	67%
TOTAL LEGISLATIVE	696,064	761,301	47,899	663,398	-	97,904	87%
JUDICIAL							
COURTS & CITY PROSECUTOR & DEFENDER	365,000	365,000	109,577 *	413,794 *	-	(48,794)	113%
LIQUOR TAX FUNDS	35,000	35,000	-	-	-	35,000	0%
TOTAL JUDICIAL	400,000	400,000	109,577	413,794	-	(13,794)	103%
EXECUTIVE AND CENTRAL STAFF							
CITY MANAGER & GENERAL GOVERNMENT	658,602	718,502	40,827	689,191	-	29,311	96%
CITY MANAGER - EMERGENCY MANAGEMENT	17,600	17,600	-	6,897	-	10,703	39%
INFORMATION TECHNOLOGY	137,100	137,100	49,646	118,851	-	18,249	87%
TOTAL EXECUTIVE & CENTRAL STAFF	813,302	873,202	90,473	814,939	-	58,263	93%
ADMINISTRATIVE AGENCIES							
FINANCE	382,081	595,331	35,112	600,157	-	(4,826)	101%
ATTORNEY	229,022	349,022	36,987	296,969	-	52,053	85%
ADMINISTRATIVE SERVICES/RECORDER	590,396	367,746	13,147	366,011	-	1,734	100%
ELECTIONS	35,600	35,600	-	15,488	-	20,112	44%
TOTAL ADMINISTRATIVE AGENCIES	1,237,099	1,347,699	85,246	1,278,626	-	69,073	95%
TOTAL GENERAL GOVERNMENT	3,146,465	3,382,202	333,195	3,170,757	-	211,445	94%
PUBLIC SAFTEY							
POLICE	5,441,440	5,518,047	484,876	5,366,532	3,196	148,319	97%
FIRE	3,674,759	3,674,759	34,400	3,542,204	-	132,555	96%
ORDINANCE ENFORCEMENT	159,377	159,377	13,644	157,299	-	2,078	99%
TOTAL PUBLIC SAFTEY	9,275,576	9,352,183	532,920	9,066,035	3,196	282,952	97%
HIGHWAYS AND PUBLIC IMPROVEMENTS							
PUBLIC WORKS (NON-CLASS C)	1,643,764	1,910,264	187,001	1,904,878	-	5,385	100%
CLASS C ROAD PROGRAM	1,190,000	1,190,000	135,364	1,028,093	-	161,907	86%
TOTAL HIGHWAYS AND PUBLIC IMPROVEMENT	2,833,764	3,100,264	322,365	2,932,971	-	167,292	95%
COMMUNITY AND ECONOMIC DEVELOPMENT							
COMMUNITY AND ECONOMIC DEVELOPMENT	70,513	71,513	(4,094)	40,360	-	31,153	56%
PLANNING	492,624	473,124	40,755	480,583	-	(7,458)	102%
ENGINEERING	560,000	541,500	59,945	427,300	-	114,200	79%
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	1,123,137	1,086,137	96,606	948,243	-	137,894	87%

Cottonwood Heights
45 - Capital Projects Fund
Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual
For the Fiscal Period Ending June 30, 2016

DESCRIPTION	ADOPTED BUDGET	As of 6/21/2016 AMENDED BUDGET	CURRENT MONTH ACTUAL	YTD ACTUAL	OUTSTANDING CURRENT YTD ENCUMBRANCE	BUDGET VARIANCE POS (NEG)	YTD ACTUAL % OF AMENDED BUDGET
REVENUES							
FEDERAL GRANT - CDBG	$ 50,550	$ 160,807	$ -	$ 97,792	$ -	$ (63,015)	0%
LOCAL GRANT REVENUE (1/4 of 1/4)	461,000	1,500,000	(750,000) *	750,000 *	-	(750,000)	0%
INTEREST REVENUES	30,000	30,000	1,190	13,166	-	(16,834)	44%
SUNDRY REVENUES	-	-	-	25,901	-	25,901	-100%
TOTAL REVENUES	541,550	1,690,807	(748,810)	886,858	-	(803,949)	52%
EXPEDITURES							
PAVEMENT MGMT - ROAD CONSTRUCTION	25,000	25,000	-	-	-	25,000	0%
ADA RAMPS	50,550	160,807	49,069	170,420	-	(9,613)	106%
INTERSECTION IMPROVEMENTS	339,848	524,825	4,898	16,241	-	508,584	3%
STORM DRAIN IMPROVEMENTS	25,000	25,000	-	-	-	25,000	0%
SIDEWALK REPLACEMENT	53,750	53,750	-	54,746	-	(996)	102%
PUBLIC WORKS SITE	1,031,500	1,589,000	553	84,533	-	1,504,467	5%
BENGAL BLVD	1,092,874	1,895,000	-	1,389,135	-	505,865	73%
MOUNTVIEW PARK	-	35,000	-	24,093	-	10,907	69%
HAZARD MITIGATION	15,558	15,558	-	15,000	-	558	96%
FT UNION PARK & RIDE	-	-	-	22,200	-	(22,200)	-100%
TRAFFIC ADAPTIVE	114,300	228,600	24,095	63,550	-	165,050	28%
HIGHLAND DR ACCESS RAMP	-	-	6,739	18,099	-	(18,099)	0%
WASATCH BLVD PARK & RIDE	-	25,000	3,809	14,424	-	10,576	58%
PUBLIC WORKS VEHICLES	-	389,395	-	189,395		200,000	49%
BROWN SANFORD INV & ASSESSMENT	30,000	30,000	1,080	7,845	-	22,155	26%
PROSPECTOR STREET LIGHTS	25,000	25,000	-	-	-	25,000	0%
HAWK CROSSING - FT UNION	-	37,000	-	6,783	-	30,217	18%
CREEK ROAD - OVERLAY	-	-	55,948	55,948	-	(55,948)	-100%
CITY MUNICIPAL CENTER	10,256,736	10,256,736	2,169,259	8,869,735	-	1,387,001	86%
NEIGHBORHOOD ISSUES MISC	-	-	-	11,000	-	(11,000)	-100%
TOTAL EXPENDITURES	13,060,116	15,315,671	2,315,448	11,013,147	-	4,302,524	72%
OTHER FINANCING SOURCES (USES)							
TRANSFERS FROM GENERAL FUND	278,625	278,625	278,625	278,625	-	-	0%
IMPACT FEES - CURRENT YEAR COLLECTIONS	50,000	50,000	65,849	94,268	-	(44,268)	0%
SALES TAX REVENUE BOND CONSTRUCTION FUND (w/interest)	10,056,736	10,056,736	1,310,904	7,957,718	-	2,099,018	0%
UNRESTRICTED ASSIGNED CIP FUND - appropriated	2,133,205	3,701,008	-	3,701,008	-	-	100%
TOTAL OTHER FINANCING SOURCES	12,518,566	14,086,369	1,655,378	12,031,619	-	2,054,750	85%
Fund Balance Expected:							
Unrestricted Assigned CIP Fund Bal (carried forward projects)	$ 1,567,803	$ (0)	(1,408,881)	1,905,331			
			Bond Fund Balance	2,099,018			
			Available in FY17	4,004,349			

Activiities

Activity Number	Activity Name	Adopted Fiscal Year Budget	Changes to Fiscal Year Budget	Modified Fiscal Year Budget	YTD Expenses	YTD Reimbursements or Revenue	Remaining Budget
401	Activity-Neighborhood Watch	500.00	0.00	500.00	0.00	0.00	500.00
700	Events-Misc. City	5,250.00	0.00	5,250.00	897.31	0.00	4,352.69
702	Events-Meet the Candidates (YCC Sponsor)	500.00	0.00	500.00	0.00	0.00	500.00
703	Events-Halloween Event	750.00	0.00	750.00	848.66	0.00	-98.66
704	Events-Emergency Fair	5,000.00	0.00	5,000.00	0.00	0.00	5,000.00
733	Events-CWHPRSA Hosting/Sponsor Contract	10,000.00	0.00	10,000.00	10,000.00	0.00	0.00
718	Events-CWHPRC Adult Tennis Classic Sponsorship	1,500.00	0.00	1,500.00	1,500.00	0.00	0.00
719	Events-CWHPRC Movie in the Park Sponsorship	3,000.00	0.00	3,000.00	3,000.00	0.00	0.00
721	Events-CWHPRC Turkey Day Run Sponsorship	5,000.00	0.00	5,000.00	5,000.00	0.00	0.00
710	Events-Youth City Council	5,000.00	0.00	5,000.00	3,926.66	-4,650.00 RV	5,723.34
713	Events-Bark in the Park/Pooch Plunge	4,000.00	0.00	4,000.00	889.39	0.00	3,110.61
716	Events-Easter Egg Hunt	5,500.00	0.00	5,500.00	4,703.23	0.00	796.77
724	Events-Butlerville Days and Float	52,000.00	0.00	52,000.00	78,772.79	-25,062.80 Rb	-1,709.99
725	Events-History Committee and Written History	10,500.00	0.00	10,500.00	4,820.00	0.00	5,680.00
727	Events-Arts Council Play	10,000.00	0.00 [3]	10,000.00	14,883.36	-2,280.00 Rv	-2,603.36
727	Events-Arts Council Play Reimbursements/Ticket Sales	0.00	0.00 [3]	0.00	0.00	-21,326.00 Rv	21,326.00
727	Events-Arts Council Play Taxable Sales	0.00	0.00 [3]	0.00	0.00	-2,082.26 RV	2,082.26
732	Events-Arts Council Non Play Activities	0.00	24,072.18 [1]	24,072.18	9,476.22	-3,846.50 Rv	18,442.46
213	Events-Sorenson Literary grant (carryover)	0.00	2,255.55 [1]	2,255.55	0.00	0.00 RV	2,255.55
204	Grants-ZAP Grant-Arts Council	0.00	8,000.00 [1]	8,000.00	8,000.00	0.00 RV	0.00
206	Grants-On-Stage State Arts Grant	0.00	0.00	0.00	0.00	0.00 RV	0.00
207	Grants-ZAP Local Arts Agency Advancement	0.00	1,021.20 [1]	1,021.20	0.00	0.00 RV	1,021.20
730	Events-Volunteer Recognition	5,500.00	0.00	5,500.00	6,823.59	0.00	-1,323.59
731	Events-City Banner Program	5,000.00	0.00	5,000.00	1,403.21	0.00	3,596.79
	Total	129,000.00	35,348.93	164,348.93	154,944.42	-59,247.56	68,652.07

[1] Budget Amendment-FY2015 carryover

[2] Budget Amendment-Other

[3] Budget Amendment-FY2016 budget earned revenue

Capital Projects

See report on Capital Projects fund 45

UNIFIED FIRE AUTHORITY

Fire Chief
Michael H. Jensen

Deputy Chief
Gaylord A. Scott

UFA Board

Sheldon Stewart
Chair

Christopher Pengra
Vice-Chair

Kelvyn Cullimore

Robert Dahle

Sam Granato

Larry Johnson

Ben McAdams

Coralee Moser

Tom Pollard

JoAnn Seghini

Richard Snelgrove

Troy Walker

July 22, 2016

UFA Board Members,

As Command Staff we present the following update in an effort to improve transparency and open lines of communication with UFA Board Members regarding our progress in meeting our commitment to you, department members and the public we serve. We will be providing frequent updates as we move forward with plans, programs and changes.

Following our meeting with you on July 19, 2016, we spent several hours on Tuesday and Wednesday "brainstorming" to identify the most important issues that need our attention and begin to prioritize them. Our "list" will be considered a living document that will change and adapt to meet the changing needs of the UFA. As you will see, the issues identified are big projects that will require time to properly address. Our intent is to show you continual progress at the appropriate pace required to address the issues properly and one that generally meets your approval.

Here is our list. We will continue to prioritize and focus on the specifics as we discuss and work through them:

1. **Strategic Planning**
2. **Revise/Update UFA Mission Statement**
3. **Organizational Changes**
4. **Increase UFA Board Awareness and Participation**
5. **Staffing Solutions**
6. **"Bridge the gap" between Command Staff and the Field Personnel.**

Once again, we will provide the Board with frequent updates/progress reports as we move forward.

Sincerely,

UFA Command Staff

3380 South 900 West Salt Lake City, UT 84119-4102 P (801) 743-7200 www.unifiedfire.org

COTTONWOOD HEIGHTS

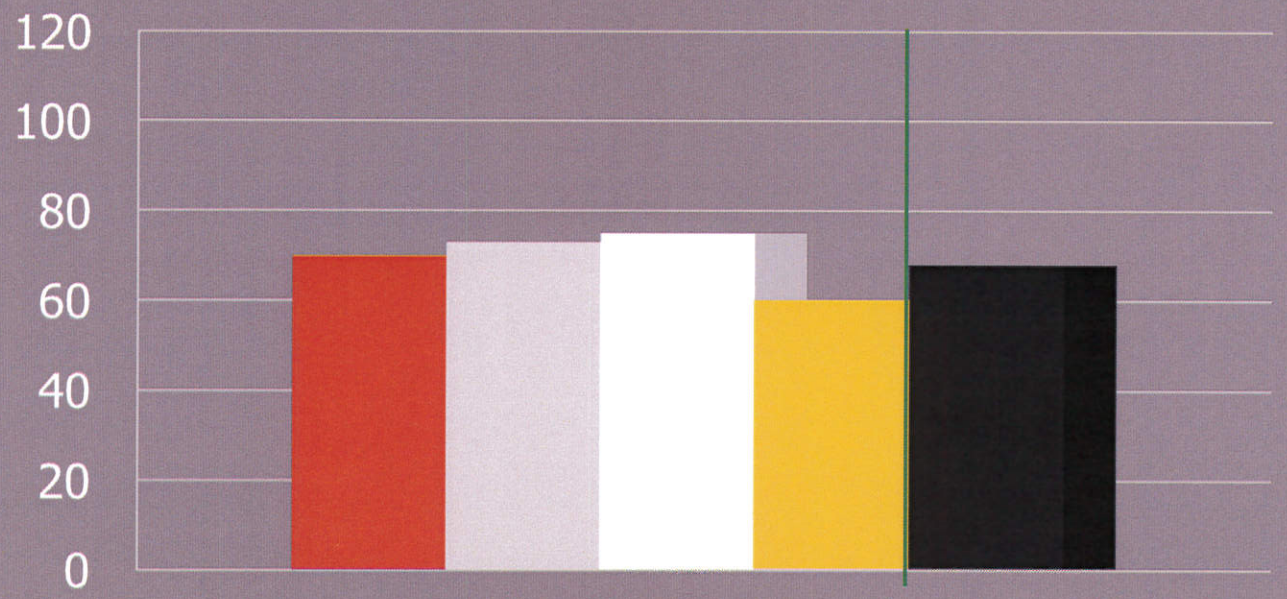
JUNE 2016 FIRE REPORT

June Monthly Call Volume

	Station	Staffing	Fire	Medical	Total
1	Station 101, West Millcreek 790 East 9300 South	6	33	186	219
2	Station 125, Midvale 7683 South Holden St.	4	29	142	171
3	Station 118, Taylorsville 5317 South 2700 West	8	25	141	166
4	Station 104, Holladay 4626 South Holladay Blvd.	5	39	126	165
5	Station 109, Kearns 4444 West 5400 South	5	36	121	157
6	Station 117, Taylorsville 4545 South Redwood Road	6	17	133	150
7	Station 110, Cottonwood Heights 1790 South Ft. Union Blvd.	5	34	106	140
8	Station 126, Midvale 607 East 7200 South	7	23	115	138
9	Station 105, Draper 780 East 12300 South	3	31	91	122
10	Station 111, Magna 8215 West 3500 South	5	10	93	103
11	Station 116, Cottonwood Heights 8303 South Wasatch Blvd.	4	34	60	94
12	Station 112, Olympus 3612 East Jupiter Drive	4	28	61	89
13	Station 114, Draper 14324 South 550 East	5*	23	63	86
14	Station 106, East Millcreek 1911 East 3300 South	7*	21	57	78
15	Station 102, Magna 8609 West 2700 South	4	19	56	75
16	Station 107, Kearns 6305 South 5600 West	3	8	47	55
17	Station 251, 252 Eagle Mountain 1680 E Heritage Drive	3*	8	41	49
18	Station 103, Herriman 5916 West 13100 South	3	18	27	45
19	Station 124, East Riverton 12662 S. 1300 W.	4	11	31	42
20	Station 120, Riverton 13000 South 2700 West	4*	11	30	41
21	Station 123, Herriman 4850 West Mt. Ogden Peak Dr.	5*	16	20	36
22	Station 121, Riverton 4146 West 12600 South	5	9	21	30
23	Station 108, Big Cottonwood 7688 South State Road 190	3	5	9	14
24	Station 113, Little Cottonwood 9523 East Bypass Road	3	2	8	10
25	Station 119, Emigration 5025 East State Road 65	3*	2	8	10
26	Station 122, Draper 14903 South Deer Ridge Road	3	4	4	8
27	Station 115, Copperton 8495 West State Road 48	3	1	2	3
	Grand Total		**497**	**1799**	**2296**
	*Part-time Firefighter				

Fire Calls

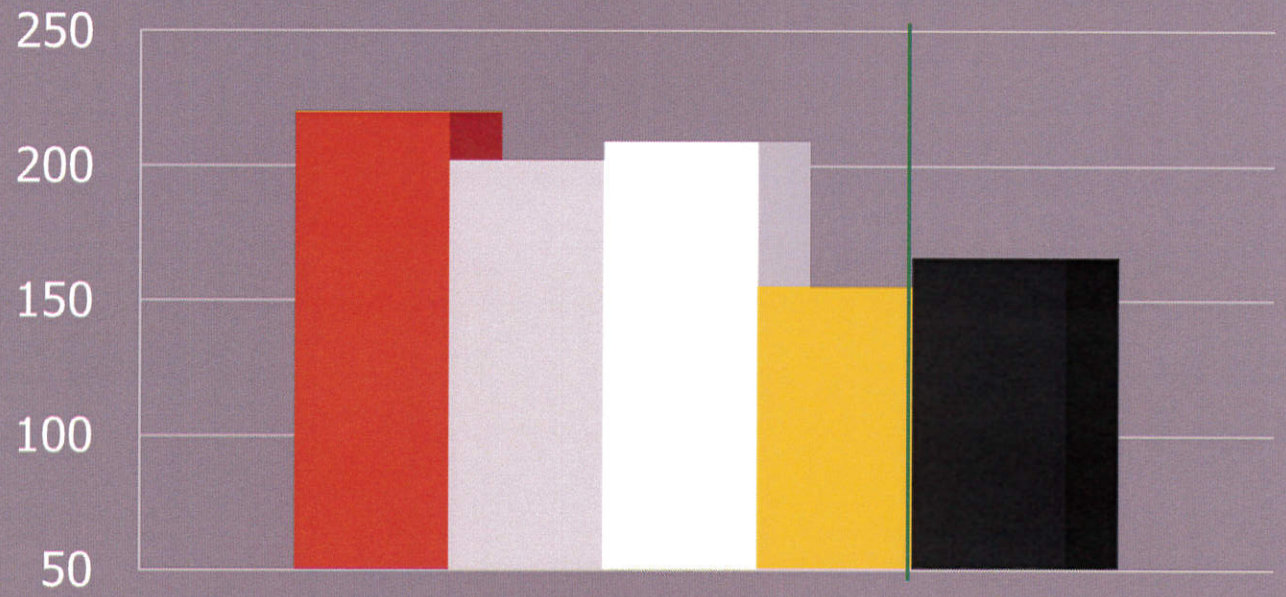
Average: 69.2



June 2012	70
June 2013	73
June 2014	75
June 2015	60
June 2016	68

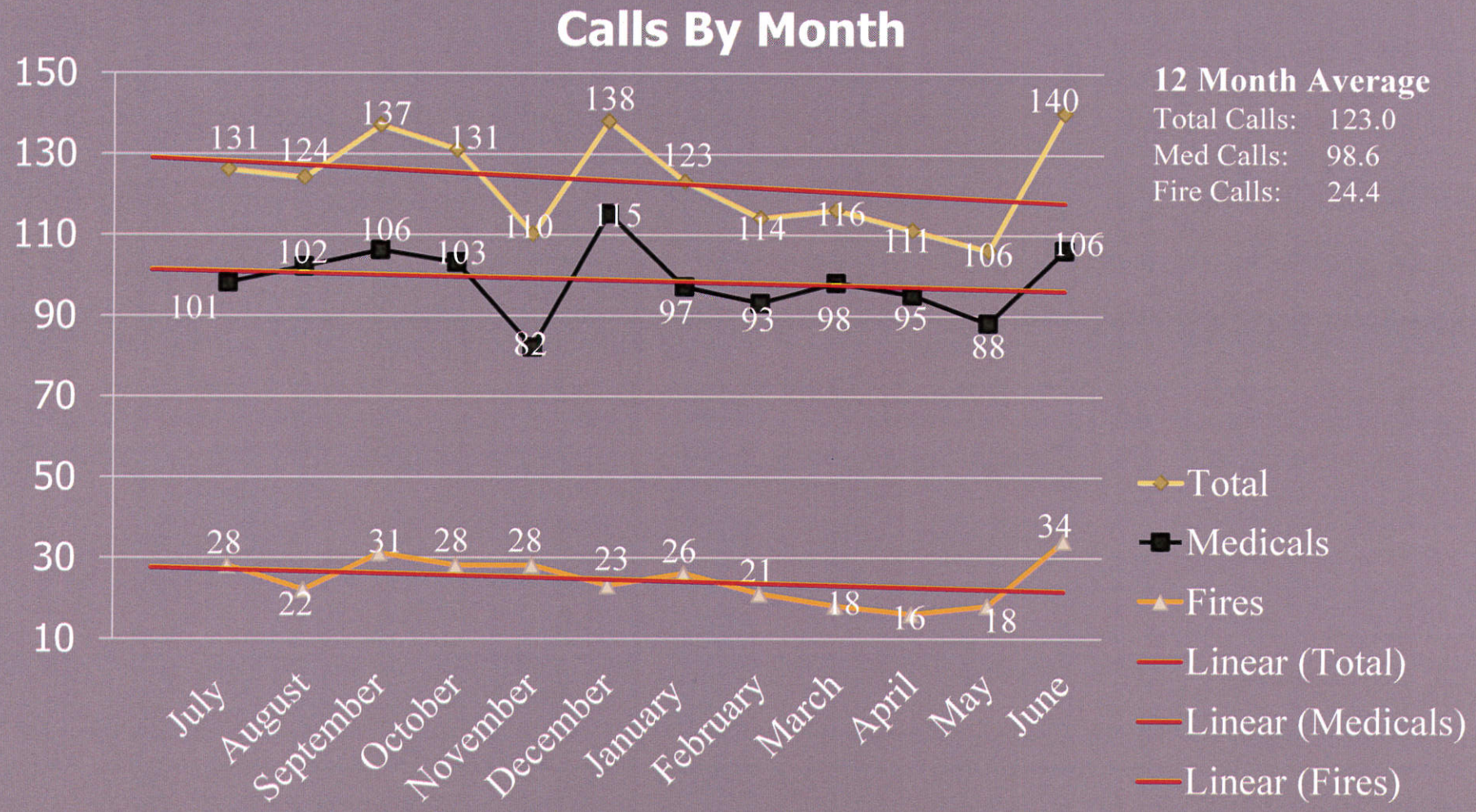
Medical Calls

Average: 190.4

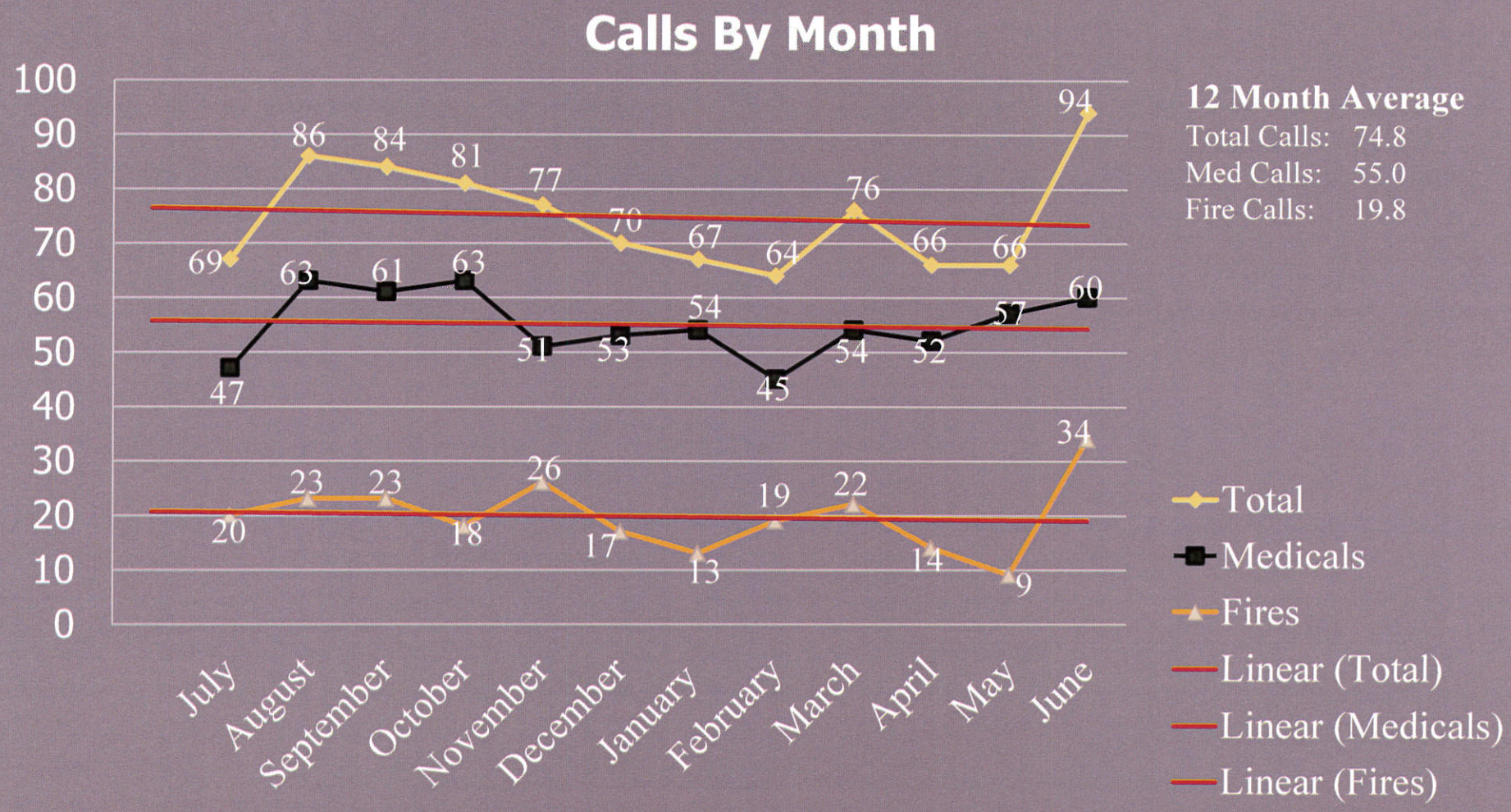


June 2012	220
June 2013	202
June 2014	209
June 2015	155
June 2016	166

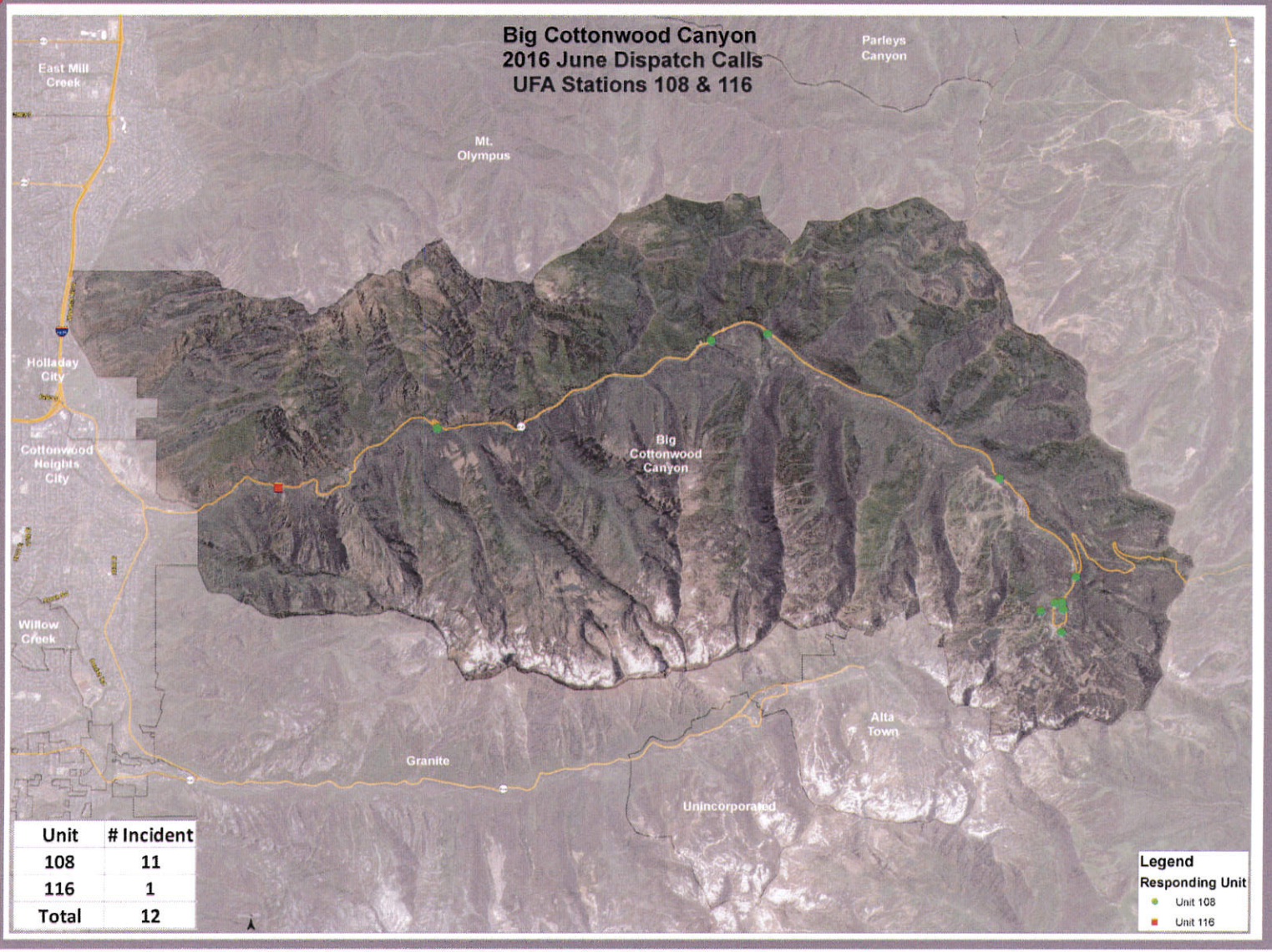
Station 110


Calls By Month
150
130
110
90
70
50
30
10
July
August
September
October
November
December
January
February
March
April
May
June
131
124
137
131
110
138
123
114
116
111
106
140
101
102
106
103
82
115
97
93
98
95
88
106
28
22
31
28
28
23
26
21
18
16
18
34
12 Month Average
Total Calls: 123.0
Med Calls: 98.6
Fire Calls: 24.4
Total
Medicals
Fires
Linear (Total)
Linear (Medicals)
Linear (Fires)

Station 116

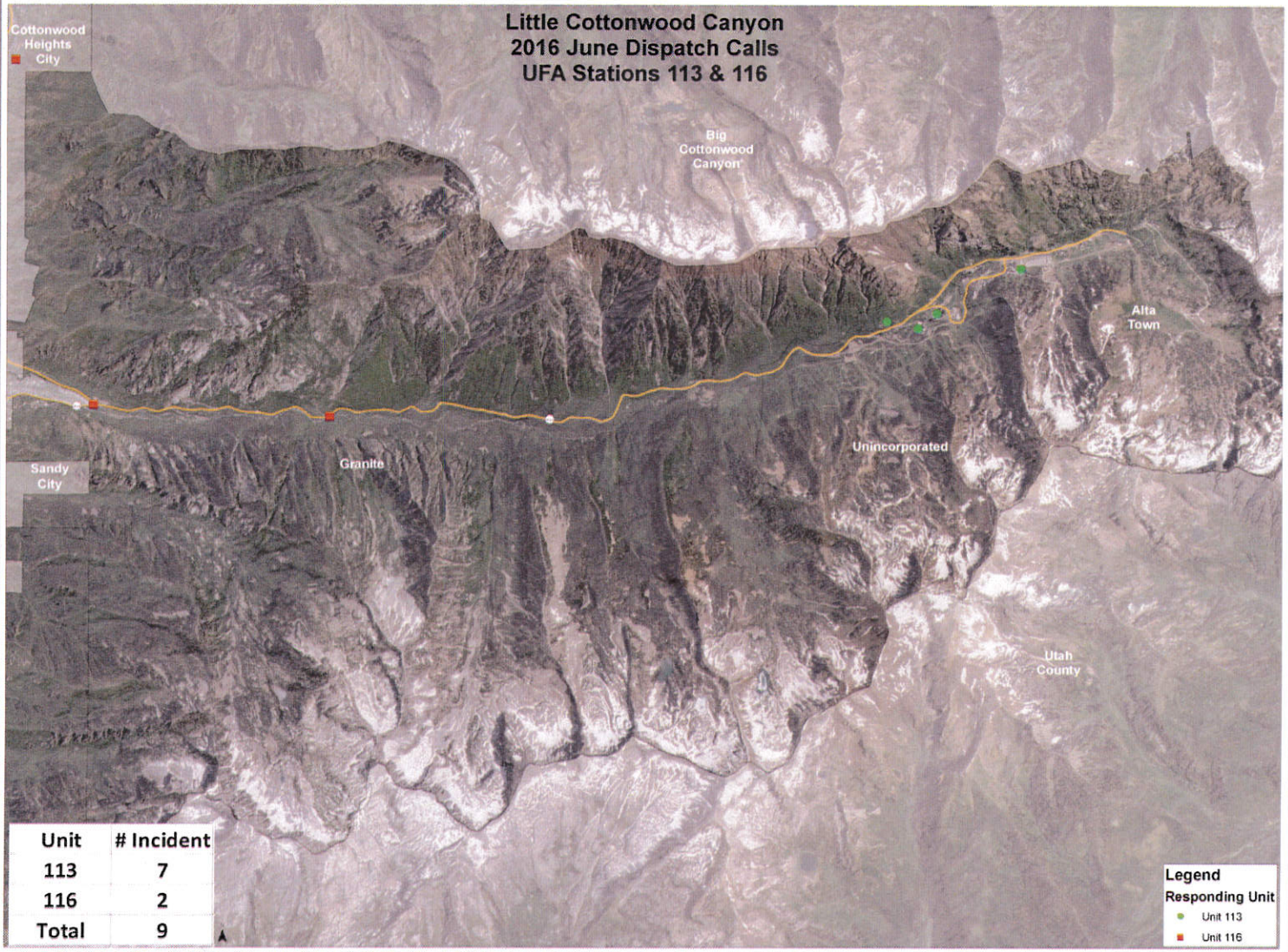

Calls By Month
100
90
80
70
60
50
40
30
20
10
0
July
August
September
October
November
December
January
February
March
April
May
June
69
86
84
81
77
70
67
64
76
66
66
94
47
63
61
63
51
53
54
45
54
52
57
60
20
23
23
18
26
17
13
19
22
14
9
34
12 Month Average
Total Calls: 74.8
Med Calls: 55.0
Fire Calls: 19.8
Total
Medicals
Fires
Linear (Total)
Linear (Medicals)
Linear (Fires)

Big Cottonwood Canyon
Station's 108/116



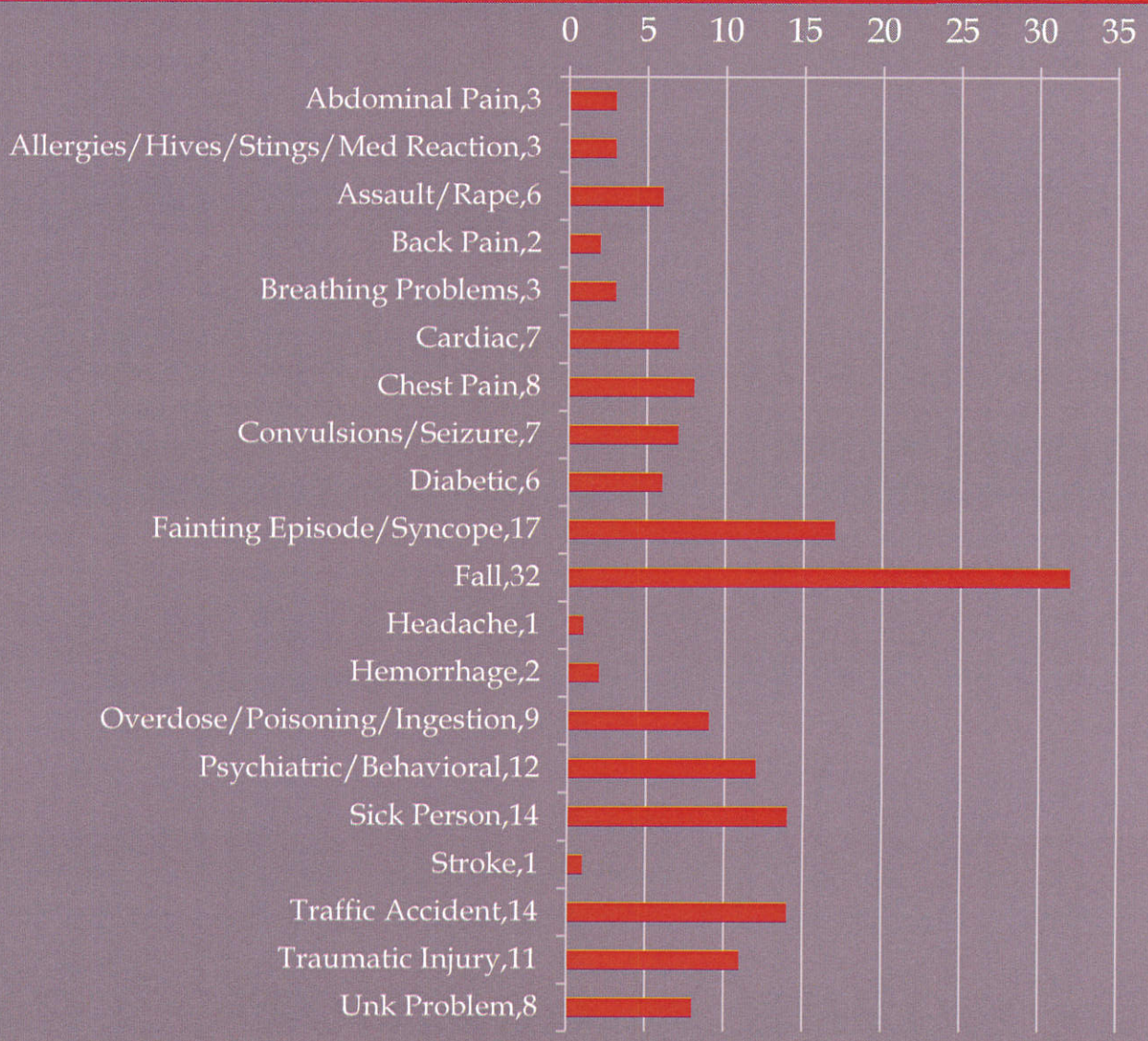
Unit	# Incident
108	11
116	1
Total	12

Little Cottonwood Canyon
Station's 113/116

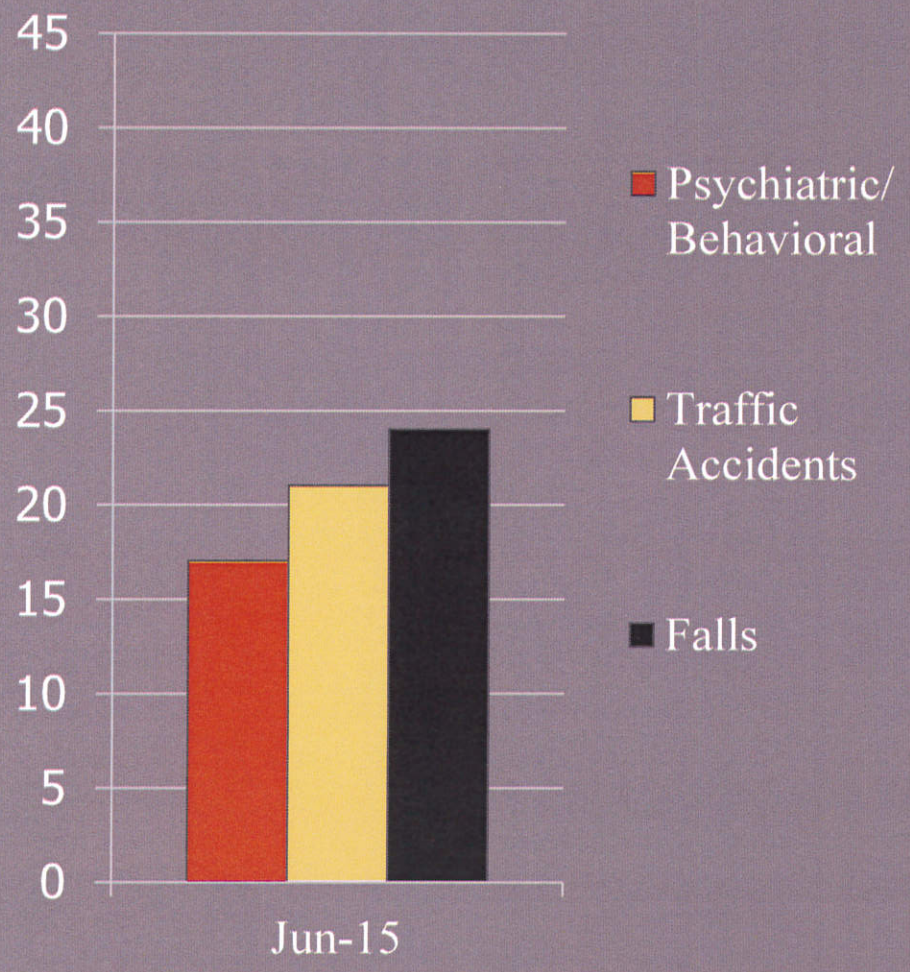


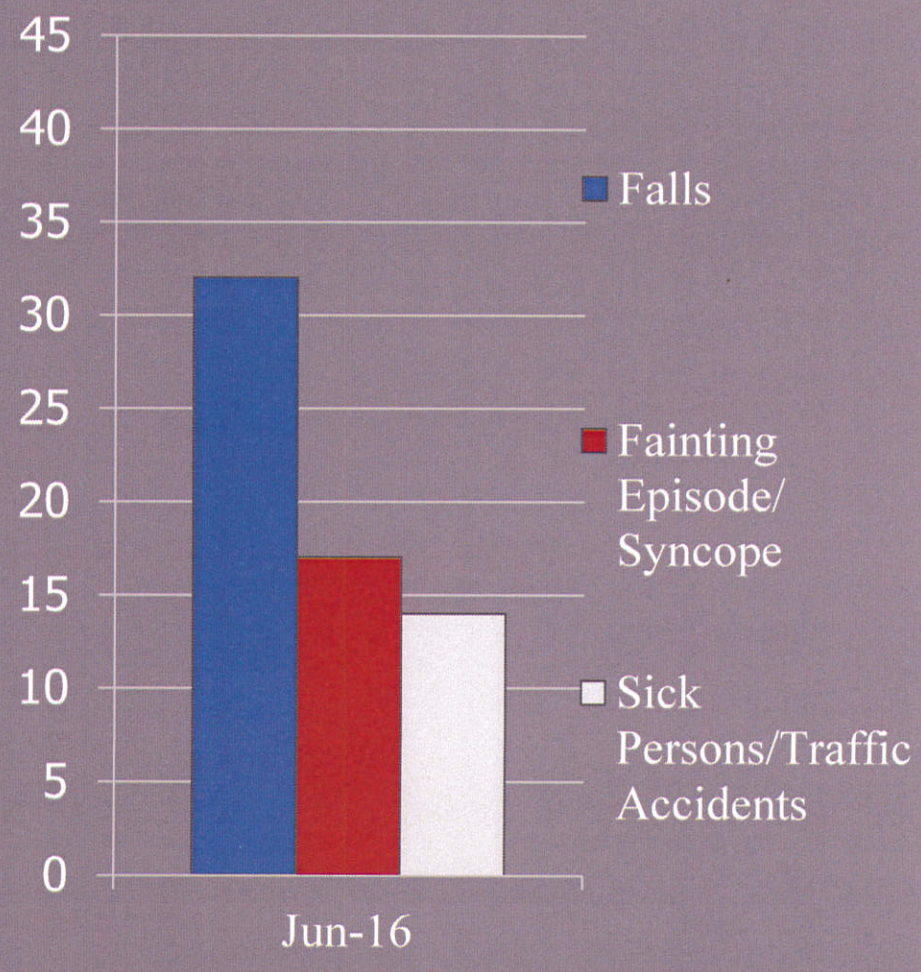
Unit	# Incident
113	7
116	2
Total	9

June Medical Calls

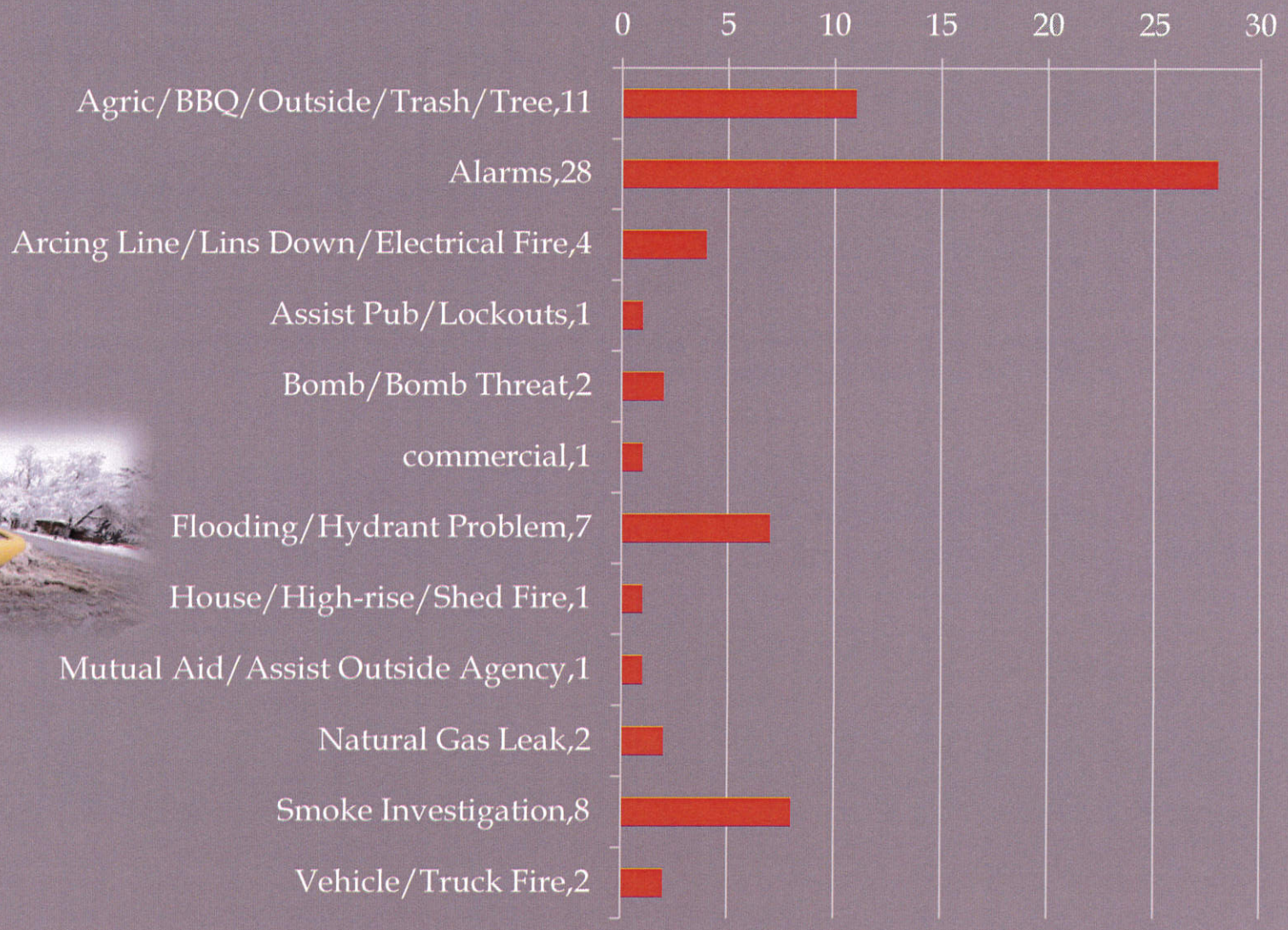


Medical Call Comparison

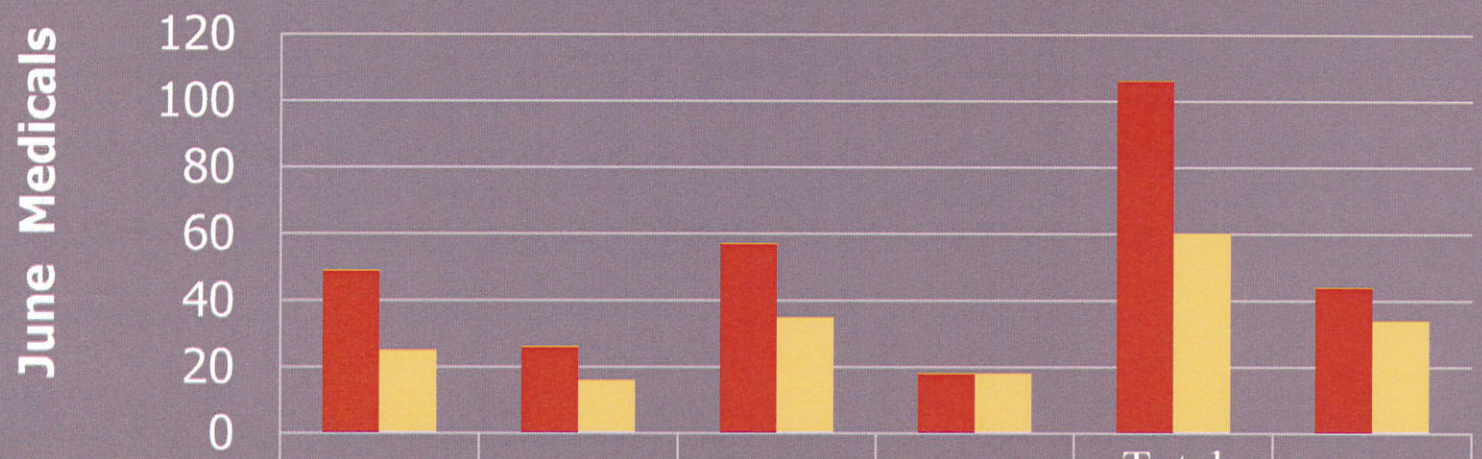




June Fire Calls

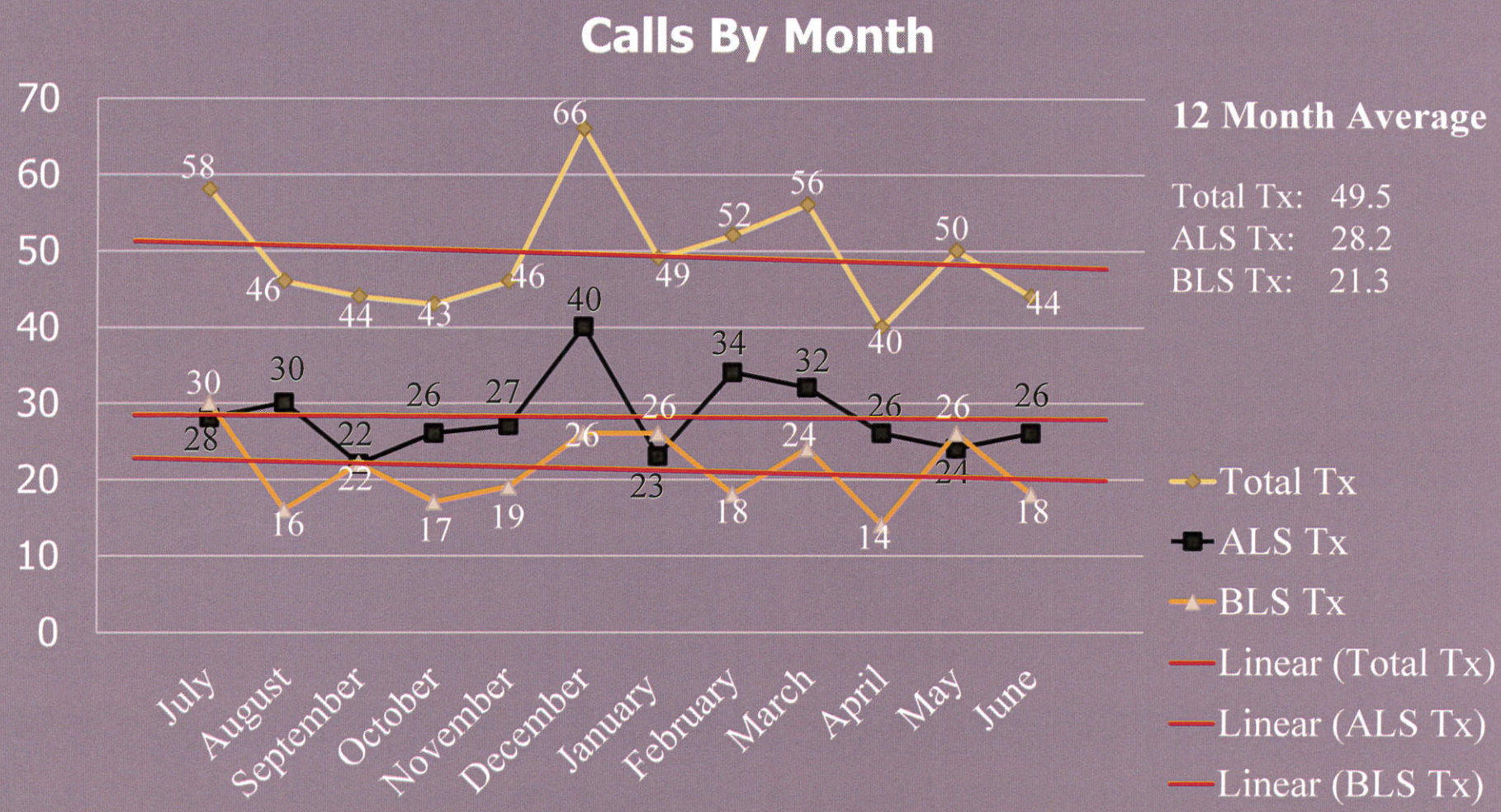


Ambulance Transports



	ALS Calls	ALS Tx	BLS Calls	BLS Tx	Total Medical Calls	Total Tx	Tx %
Station 110	49	26	57	18	106	44	41.5%
Station 116	25	16	35	18	60	34	56.7%

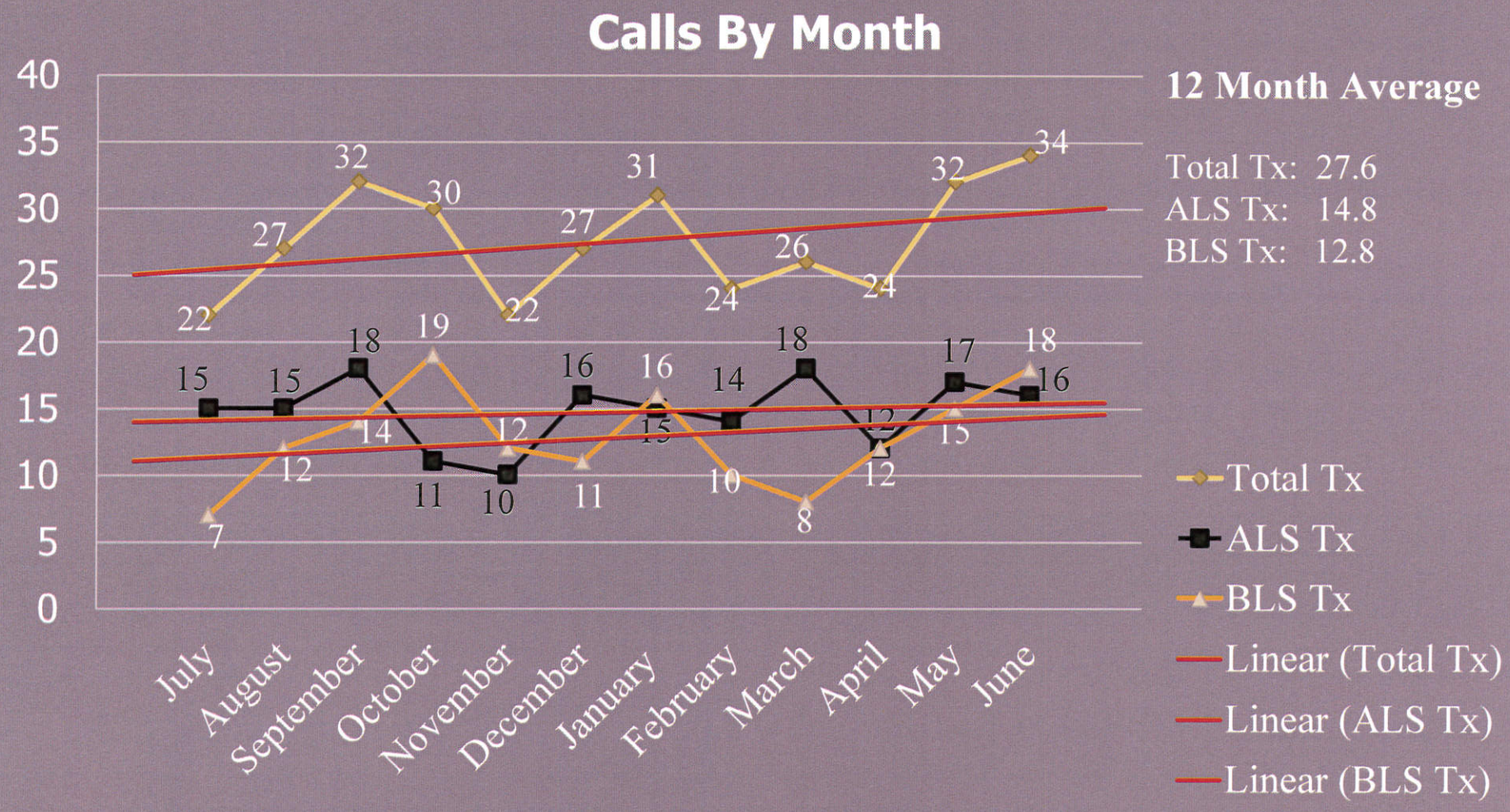
Station 110
Ambulance Transports



12 Month Average

Total Tx: 49.5
ALS Tx: 28.2
BLS Tx: 21.3

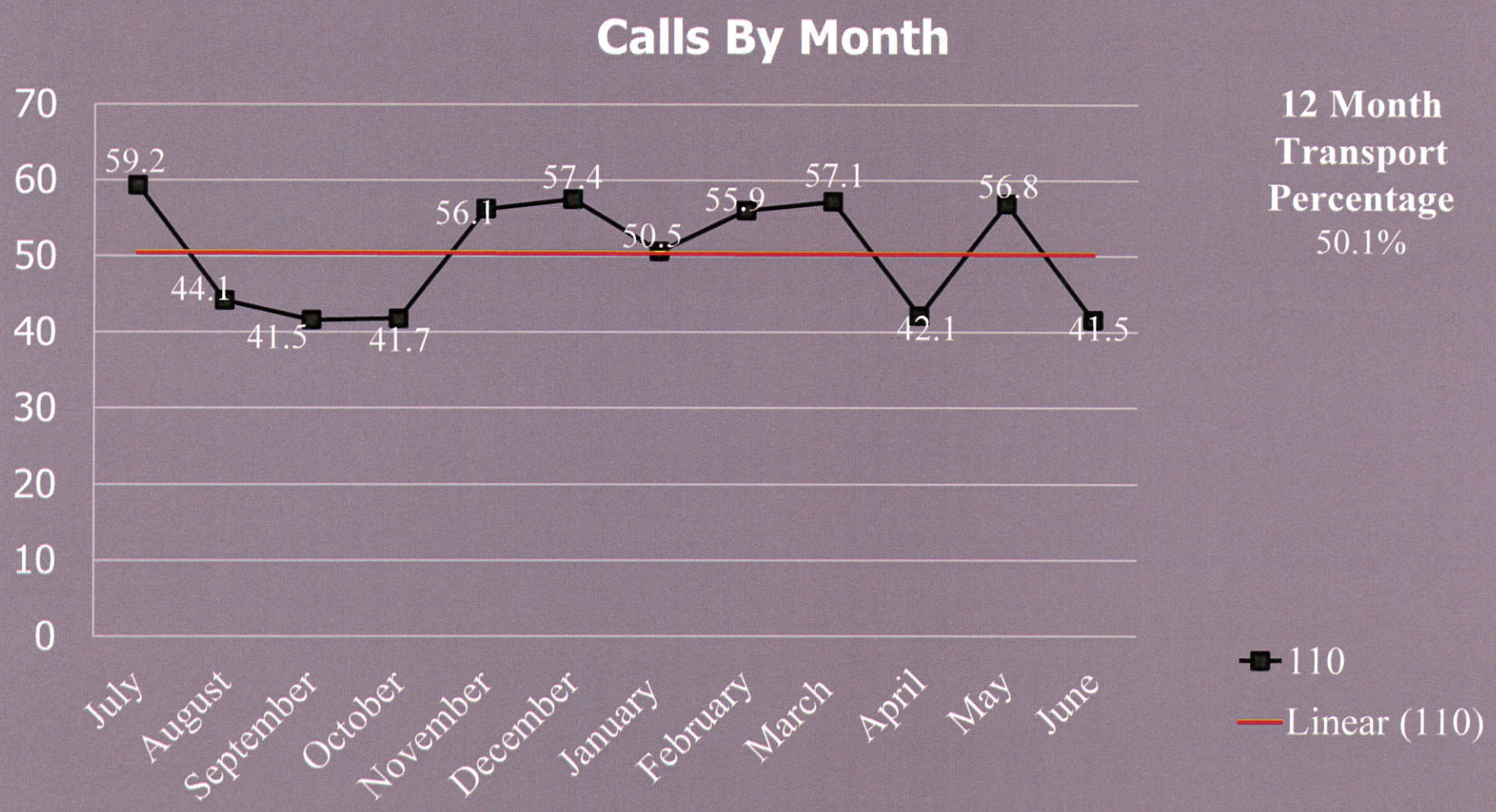
Station 116
Ambulance Transports



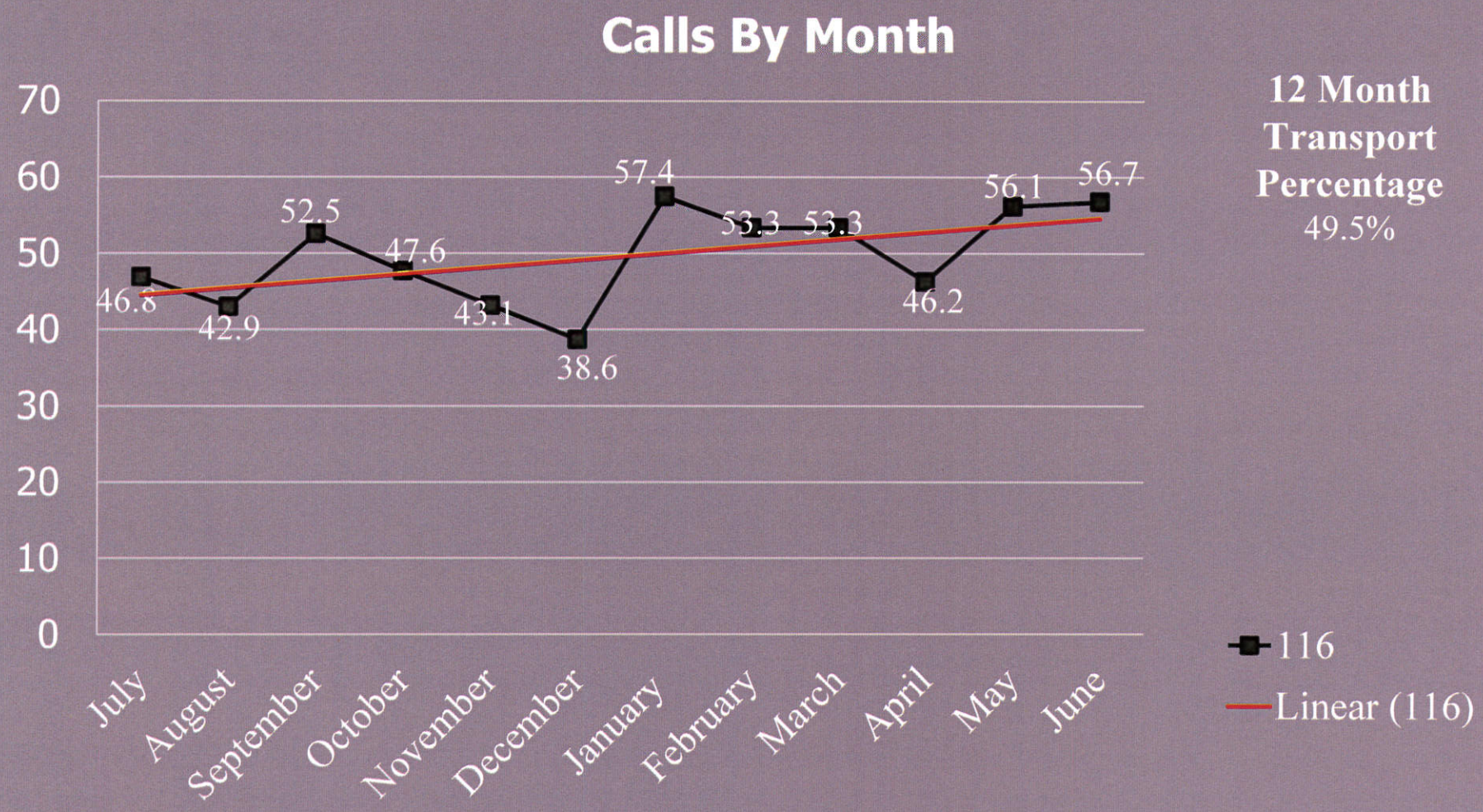
12 Month Average

Total Tx: 27.6
ALS Tx: 14.8
BLS Tx: 12.8

Ambulance Transport Monthly Percentages Total Transports 110



Ambulance Transport Monthly Percentages Total Transports 116



12 Month Transport Percentage
49.5%

Customer Service
Station 110 and 116

Station 110

Assisted with Bella Vista Elementary Field Day by Spraying Water

Trench Rescue Course - 4 Sessions

Rapid Intervention Team Training - 3 Sessions

USAR training - trench rescue & extrication

Wildland Refresher - 1 Session

Wildland Training - 1 Session

Truck Operations Training - 1 Session

Hydrant & Business Inspections - 5 Sessions

Station 116

Attended Cavalier Circle Neighborhood Block Party - Provided Talk and Demos - 300 People

Attended Nutree Drive Neighborhood Annual Flag Day Breakfast - Provided Talk and Demos

Swift Water Training - 2 Sessions

Truck Operations Training - 1 Session

Wildland Refresher - 2 Sessions

Wildland Training -1 Session

Safety Message

10 Summer Safety Tips to Keep Kids Safe this Summer

Did you know 2/3 of drowning deaths occur in the summer, between May and August, most commonly on weekends?

1. **Use the Water Watcher strategy.** Supervise kids at the swimming pool at all times. Designate an adult as the Water Watcher for a certain amount of time (such as 15-minute periods). Put down your phone and actively watch the children.
2. **Educate your children about swimming safety.** Every child is different, but we recommend children know how to swim by four years old.
3. **Learn CPR.** Learning infant and child-specific CPR will give you tremendous peace of mind in case something unexpected happens.
4. **Use appropriate car seats and buckle up every ride.** Make sure children are riding in appropriate car seats or booster seats. Then have all passengers buckle up. It is the law!

Safety Message

10 Summer Safety Tips to Keep Kids Safe this Summer Con't.....

5. **Wear life jackets.** Everyone should wear properly-fitting life jackets, approved by the U.S. Coast Guard, while on boats, around open bodies of water or engaged in water sports.

6. **Drink water during sports.** To prevent dehydration, have kids bring water bottles to practice and games. Make sure they drink plenty of water before, during and after play.

7. **Set up grills with safety in mind.** Use long-handled grilling tools. Position your grill away from siding, deck railings and tree branches. Keep a safe distance from play areas and foot traffic. Remove grease in trays so it cannot catch fire when heated.

8. **Never leave your child alone in a car, not even for a minute.** Avoid heat-stroke by remembering to ACT: **A**void heatstroke, **C**reate reminders and **T**ake action if you see a child left alone. Don't hesitate to call 911!

Safety Message

10 Summer Safety Tips to Keep Kids Safe this Summer Con't.....

9. **Wear a helmet for biking and other wheeled sports.** A helmet is the single most effective safety equipment to reduce head injury and death from bike crashes. Kids should wear helmets when riding scooters, skating, skateboarding or biking.

10. **Wear a helmet & other appropriate safety gear while riding Off Highway Vehicles (OHV).** Wear a helmet and other safety gear (like gloves, boots, pants and a long sleeved shirt). Make sure you stay safe on the trails.

Questions??

For further questions or comments please
contact Assistant Chief Mike Watson
mwatson@ufa-slco.org

Unified Fire Authority
3380 South 900 West
Salt Lake City, UT 84119
801-824-3705
www.unifiedfire.org

MOUNTAIN ACCORD

FINAL REPORT | June 2016

Introduction

WAYFINDING

Mountain Accord was an unprecedented collaboration of public and private interests established to preserve the legacy of the Central Wasatch mountains and to agree on an integrated, comprehensive, landscape-scale framework for current and future decision-making.

The Central Wasatch mountains are a vital ecological unit and a critical source of drinking water, they are beloved by residents and companies that choose to locate in the region, and they promote active lifestyles and quality of life. However, their proximity to urban populations is creating land use, environmental, and transportation challenges.

Recognizing the need to address these challenges with regional, multi-jurisdictional planning and collaboration, Mountain Accord brought together over 20 agencies to agree on a common future through a consensus-based process. The Executive Board was comprised of local, state, and federal government and private business, environmental, and recreation interests.

Four critical goals were established:

1. *Protect the environment and natural resources,*
2. *Ensure high quality recreational experiences,*
3. *Enhance regional transportation, and*
4. *Strengthen the regional economy.*

The geographic area included the area bounded by the Salt Lake Valley on the west, the greater Park City area on the east, Parley's Canyon on the north, and the southern boundary of Little Cottonwood Canyon on the south.

The multi-year, collaborative, public effort culminated in an Accord that outlines the consensus positions and formal recommendation of the Mountain Accord Executive Board and other stakeholders. The Accord represents the commitment of these organizations to support collective desired outcomes and to proceed with a suite of actions. The intent of these actions is to ensure that future generations can enjoy all the activities we enjoy today, while preserving our watershed and natural environment.

This Final Report summarizes the process to arrive at the Accord and acknowledges the hundreds of dedicated individuals who worked to make the Accord a reality.

FIRST STEPS

Previous Studies

Mountain Accord began by cataloging and researching more than 80 recent studies and reports for various topic areas and geographies. These studies all contained bits and pieces of important information, but none gave a comprehensive picture of the current and expected future conditions of the Central Wasatch mountains. This research effort formed the basis for a package of introductory information to kick off a more comprehensive Mountain Accord process.

Early Scoping Period

Early on, the public was invited to submit feedback on the planning process, project goals, purpose and need for potential actions, and possible alternatives for consideration. This information was summarized in an Early Scoping Package and published on the website. Comments were taken through the website, public meetings, and town-hall type gatherings and events.

Highlights:

- *The early scoping period was open from January 21, 2014 to March 28, 2014.*
- *Public scoping meetings were held on February 4, 2014, in Park City, and on February 5, 2014, in Salt Lake City.*
- *The Notice of Early Scoping was published in the Federal Register January 10, 2014.*
- *A total of 958 comments were received over the nine-week comment period.*
- *A comprehensive Early Scoping Report summarizes the process and comments. Public input shaped the program goals and identified issues and potential alternatives to evaluate in the upcoming process.*

Program Charter

The Program Charter was developed as a first priority and finalized in February 2014. The Program Charter outlined:

- *Program goals and milestones*
- *Executive Board membership*
- *Committees and teams*
- *Consensus-based process for program milestones and outcomes*
- *Conflict-resolution process*
- *Meeting schedule and open meetings*

COMMITTEES AND TEAMS

Executive Board	Consensus-based body for Mountain Accord
Management Team	Small working group of the Executive Board responsible for administration
Coordinating Team	Comprised staff of the Management Team organizations responsible for coordinating day to day work
Steering Committee	Comprised of staff members of the Executive Board and other parties to share information and provide feedback on process and technical materials
System Groups	Comprised of experts and stakeholders to agree on key outcomes for Environment, Recreation, Transportation, and Economy
Program Director	Neutral facilitator responsible for managing the program

Note: The Program Charter referenced the Phase I Interlocal Agreement (ILA) that outlined funding amounts for many of the public entities on the Executive Board.

> *A consensus-based process builds trust, encourages sharing of information, and provides an environment for collaborative problem solving. Consensus does not mean that everyone will be equally satisfied with the decision; rather, it means that the best decision was made given the agreed-upon process, stakeholders, and timeframe.*

Agency Coordination

Significant coordination and communication with stakeholders and government agencies continued throughout the process to identify issues, resolve conflicts and inform decisions. Regular communications with federal agencies was conducted to build understanding and to prepare for potential National Environmental Policy Act (NEPA) actions.

> *"Mountain Accord has been one of the most important, and the most challenging, undertakings in my time as Mayor of Alta. Mountain Accord has convened critical stakeholders to solve important problems for the future of the Central Wasatch Mountains, as population growth threatens to compound our transportation problems, degrade our watershed and diminish the incredible recreational resources which provide quality of life and economic benefits to millions of Utahns. The agreement we have reached in Mountain Accord signifies an historic commitment to take actions that will ensure future generations can enjoy and depend on these resources."*

—Tom Pollard, Mayor, Town of Alta

3. Proposed Blueprint

PUTTING IT ALL TOGETHER

Building on the work of the four system groups, all four idealized systems were merged into one combined scenario for consideration by the Executive Board during a retreat in November of 2014. The scenario highlighted areas of harmony and areas of conflict. At the retreat, and at subsequent Executive Board meetings, the Program Director facilitated dialogue that further defined areas of conflict and potential consensus-based resolutions. The project team revised the scenario based on this input.

The result of this process yielded a proposed Blueprint that described future actions needed to preserve the legacy of the Central Wasatch mountains. The Blueprint was released for public input on February 4, 2015. Extensive public dialogue ensued and the public comment period was extended until May 1, 2015. During the comment period:

- *8 forums were held, which drew nearly 1,200 attendees,*
- *Reports were given to the Executive Board that highlighted key areas of conflict and controversy,*
- *3,125 public comments were received.*

"Mountain Accord is a giant gift to this community of progressive thinking and action, working at a landscape scale, putting first the ecological system that keeps us all afloat, and supporting products like the environmental dashboard. Behind it all are a hard-working bunch of people who really care about a place — WOW!

–Joan Degiorgio, Northern Mountains Regional Director, The Nature Conservancy

Key Actions in the Blueprint:

Source: Mountain Accord Blueprint, February 2015

System	Key Actions:
Environment Land and water protections safeguard the natural resources that sustain life	• Preserve land, protect watersheds and water resources • Monitor environmental health • Protect & restore the environment
Transportation Sustainable transit choices connect people, communities and mountain destinations	• Expand transit service to mountain destinations • Improve transit connections between the Salt Lake Valley and the Wasatch Back • Improve transit connections in Park City • Improve bicycle and pedestrian access and safety
Recreation Preserving open space and improving access promotes outdoor lifestyles for current and future generations	• Improve & connect regional trail network • Preserve key backcountry terrain • Improve transit service to recreation areas
Economy Smart transit-oriented development enhances economic opportunity and quality of life	• Encourage development patterns that preserve community character and quality of life • Generate sustainable economic growth to reinvest in the Central Wasatch Mountains • Ensure Utah's tourism market is competitive now and into the future

Special attention for the Cottonwoods

The Recreation and the Environment Idealized Systems identified as priorities land exchanges with the ski areas and an additional federal designation on United States Forest Service (USFS) lands. To address this and to achieve resolution on outstanding land issues in the upper Cottonwood canyons, the Executive Board in November 2014 convened task forces consisting of ski areas, local and federal government, and advocacy groups that had traditionally been in conflict with each other. The task forces recommended:

- *Land exchange. The ski areas would put into public ownership over 2,000 acres of land they own outside of their resort boundaries for the purpose of recreation (backcountry skiing, hiking) and watershed preservation and to protect iconic ridgeline. In exchange, the resorts would receive land at their established base areas.*
- *National Conservation and Recreation Area. Federal designation to permanently protect over 80,000 acres of USFS lands from development and environmental degradation.*

Moving Forward

ENGAGING THE PUBLIC

Highlights of public engagement activities:

- *23 open houses and public forums that drew over 2,000 attendees*
- *Over 25 informal outreach and educational events*
- *6,000 public comments received from 5 public comment opportunities*
- *9,000 visitors to website*
- *4,500 newsletter subscriptions*
- *200 stakeholders and experts involved in environment, recreation, transportation, and economy groups*
- *More than 200 unique media stories reaching 3 million individuals*
- *Over 7,000 stories shared via social media*
- *Executive Board, System Group, and other meetings were open for public attendance; announcements and notes were posted on the website*

As chartered, Mountain Accord was a diverse coalition of community stakeholders whose consensus and multi-jurisdictional planning were influential and unprecedented. However, Mountain Accord had no formal authority to make decisions on behalf of any public or private entity.

EXECUTIVE BOARD (AUGUST 2015 SIGNATORIES TO ACCORD)

Ben McAdams
Mayor, Salt Lake County and Executive Board Chair

Chris Robinson
Council Member, Summit County and Executive Board Vice-Chair

Tom Dolan
Mayor, Sandy City

Kelvyn Cullimore
Mayor, Cottonwood Heights

Tom Pollard
Mayor, Town of Alta

Andy Beerman
Council Member, Park City

Ralph Becker (2011-2015)
Mayor, Salt Lake City

Troy Walker
Mayor, Draper City

Jerry Benson
Utah Transit Authority

Andrew Gruber
Wasatch Front Regional Council

Mike Wilson
Metropolitan Water District of Salt Lake and Sandy

Gary Herbert
Governor, State of Utah

Nathan Lee
Utah Department of Transportation

Alan Matheson
State of Utah Governor's Office

Theresa Foxley
Utah Governor's Office of Economic Development

Johnny Anderson
Representative, Utah State House

Brad Dee
Majority Leader, Utah State House

Wayne Neiderhauser
President, Utah State Senate

Nathan Rafferty
Ski Utah

Lane Beattie / Justin Jones
Salt Lake Chamber of Commerce

Joan DeGiorgio
The Nature Conservancy

Carl Fisher
Save Our Canyons

Peter Metcalf
Outdoor Industry Association

Linda Gehrke (non-signatory)
Federal Transit Administration

Ivan Marrero (non-signatory)
Federal Highway Administration

Dave Whittekiend (non-signatory)
U.S. Forest Service

Additional Accord Signatories

Bob Bonar
Snowbird Resort

Randy Doyle
Brighton Mountain Resort

Bob Wheaton
Solitude Resort

Onno Wieringa
Alta Ski Lifts Company

Laynee Jones
Program Director

TRANSPORTATION SYSTEM GROUP

Co-Chair, Andrew Gruber
WFRC

Co-Chair, Leslie Crawford
Summit County

Alfred Knotts
Park City

Allen McCandless
Salt Lake City

Andrea Paulos
Salt Lake County

Bill Nalli
UDOT

Brad Gilson
Cottonwood Heights

Brad Sweet
Granite Construction

Bryan Dillon
FHWA

Buck Boley
Alta Ski Lift

Carol Majeske
US Forest Service

Chad Mullins
Bike Utah

Chris Mikell
Friends of Alta

Dave Eckhoff
ASCE

Dave Fields
Snowbird

Dave Kallas
UTA

Don Despain
Big Cottonwood Canyon Association

Doug Hattery
Private citizen

Gordon Cummins
All Resort Group

Jenni Smith
Park City Mountain Resort

Keith Bartholomew
U of U Planning

Kent Cashel
Park City

Kent Wilkerson
Summit County

Kristen Kenyon
Federal Transit Authority

Liam FitzGerald
UDOT

Liza Simpson
Park City Municipal Corporation

Mark Gessel
Triangle Community

Mary Young
Granite Community Council

Michael Merrill
SL Chamber

Mike Morey
Town of Alta

Nathan Rafferty
Ski Utah

Ned Hacker
WFRC

Newell Jensen
UTA

Patrick Putt
Summit County

Peter Lev
Private Citizen

Phil Sarnoff
Bike Utah

Renee Flanagan
US Forest Service

Robert Miles
UDOT

Robin Hutcheson
Salt Lake City

Roger Armstrong
Summit County Council

Roger Borgenicht
Utahns for Better Transportation

Ryan Kump
Sandy City

Shawn Seager
MAG

Steve Meyer
UTA

Todd Draper
Salt Lake County Planning

Todd Leeds
Wasatch Backcountry Alliance

Tom Ryan
Save Our Canyons

Travis Skinner
Unified Police Department

APPENDICES

Early Scoping Report

Program Charter

Existing Conditions and Future Trendlines for Environment, Recreation, Transportation, Economy

Vision, Goals, and Metrics for Environment, Recreation, Transportation, Economy

Idealized Systems for Environment, Recreation, Economy, Transportation (Draft)

Mountain Accord Blueprint

Public Scoping Summary (Public Comment Summary)

Trails Implementation Plan

Final Accord

Appendices to Mountain Accord Final Report are available at mountainaccord.com

MOUNTAIN ACCORD

Mountain Accord | 7258 Racquet Club Drive, Salt Lake City, UT 84121

mountainaccord.com